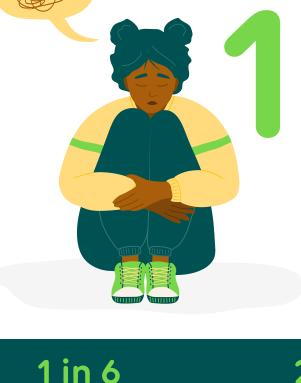


Megatrends that will define HR in 2023

relentless uncertainty Global issues like economic instability, climate change, violence, and political unrest are compounding the challenge. Resilient organisations have learned that they must pay close

People and organisations are navigating

attention to emerging trends so they can adapt and maintain business continuity during times of uncertainty. Taking care of your people has never been more challenging — or more critical.



world are experiencing an emotional undercurrent of chronic anxiety This anxiety is significantly impacting their lives as well as their ability to do their best work. As always, vulnerable populations—the poor, the elderly, and children — are disproportionately impacted,

Employees around the

wealthy individuals. 25% 65%

but these impacts are increasingly being felt by rich countries and

people say reading the news has become "severely

problematic" and leads to obsessing and anxiety. Source: StudyFinds

globally over the course of the pandemic.

Source: World Health Organization 68% of employees say improving their wellbeing is now more important than advancing their careers Source: Deloitte - The C-suite's role in well-being

increase in anxiety and

depression has been felt

Source: The Washington Post

of psychologists say their

practices are at capacity due

to surging demand.

What you can do

Safety and Autonomy **Respect and Trust**

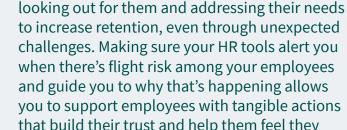


flexible, and personal scheduling. Giving your people more direct control over when, where, and how they work while automatically

Put operational processes in place that foster

physical and mental wellbeing through fair,

to managers. **Inspiration and Fulfilment**



Ensure your people feel you're proactively

that build their trust and help them feel they belong. Facilitate deeper, more meaningful connections between employees and managers on an ongoing basis by encouraging regular, structured performance and career development conversations. Helping your people understand that they have a bright future with your organisation relieves tension and

uncertainty.

Optimising

Plasticity

Organisational

higher earnings per share

their competitors coming

structures in place to withstand the enormous amount of turbulence we face today — be it economic turbulence, changing employee expectations, or turbulence from unprecedented global impacts like pandemics, war, and climate change. The OECD predict low growth 147%

out of the 2008 recession. Source: Gallup Korn Ferry anticipates that by 2030, there will be a global talent shortage of **85 million** people, so the time to adapt is now.



at 2.2% and high inflation

at 6.6% for Europe in 2023

Source: OECD

People and Culture Become Life-Aware

performance.

Leading their companies

differently to Baby Boomers

Whether because situations are different, their values are different, or both, the percentage of Gen Xers on the board is positively and significantly

Only 14%

Source: KPMG

of directors had a detailed

board succession plan.

What you can do

Networks

all voices are heard. Prioritise building

HR technology where employees can collaborate with peers and teams, provide

what resonates with your workforce to

community spaces with your

continuously improve.

Create an environment where ideas flow freely

among people at your organisation and where

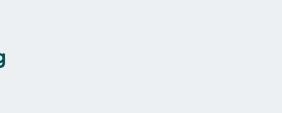
meaningful feedback, and help you understand

promote flexibility and adaptability. The Gen X Effect:

Strategic Workforce Planning

Ensure you can accurately stay ahead of changes in work volume and cycles of activity your organisation goes through. Having systems that can keep up with these patterns and forecast

operational needs will allow you to proactively hire talent, keep you from overtaxing your people, and



Life happens at work, and work happens in life.

life-work technology to help you meet the goals

Become 'life-ware' by understanding the

individual needs of your people and using

of your people and organisation, thereby

improving employee experience and



68%

of CEOs in both Fortune 500

Gen Xers as of 2018

Source: **UKG Blog**

and Inc. 500 companies were

related to firm performance, market-to-book ratio, and diversity, equity, inclusion, and belonging.

of CEOs believe it's their

their customers.

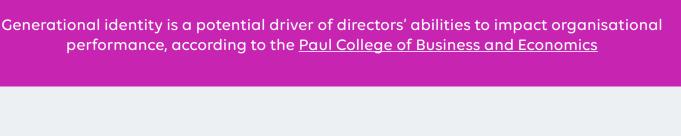
Source: KPMG

personal responsibility to

ensure their organisation's ESG policies reflect the values of

71%

What you can do **DEI&B Benchmarks**



Social Responsibility

Measure the actions you take to walk the walk

and craft an inclusive culture by stacking your

organisation up against proven DEI&B metrics

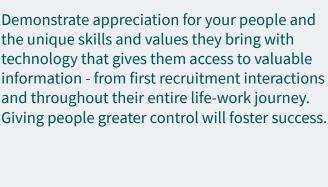
based on industry standards. Getting guidance on what you're doing well and where you can

improve will have the most meaningful impact

on your people.

Download the 2023 Megatrends eBook

Tap into the causes your employees care deeply about and give them regular opportunities to invest in those causes through charitable giving woven directly into your pay systems. Making it easy to promote causes your leaders care about and allowing your people to show leadership in CSR efforts will increase engagement and benefit your employer brand.

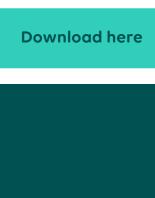


Inclusion from the

Beginning







success. By championing great workplaces and building lifelong partnerships with our customers,

together we demonstrate what's possible when organisations invest in their people. Our Life-work Technology approach to HR, payroll, and workforce management solutions is enabling more than 75,000 organisations across every industry around the globe to anticipate and adapt to their employees' needs beyond just work. To learn more about one of the world's leading HCM cloud companies, visit ukg.co.uk.

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